



# 2021 - 22 Gender Equality Reporting

Submitted by:

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# **#Workplace overview**

#### **Policies and strategies**

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

equality in the following areas:	
Recruitment	Yes(Select all that apply)
Yes	Policy Strategy
Retention	Yes(Select all that apply)
Yes	Strategy
Performance management processes	Yes(Select all that apply)
Yes	Policy Strategy
Promotions	Yes(Select all that apply)
Yes	Strategy
Talent identification/identification of high potentials	Yes(Select all that apply)
Yes	Strategy
Succession planning	Yes(Select all that apply)
Yes	Strategy
Training and development	Yes(Select all that apply)
Yes	Strategy
Key performance indicators for managers relating to gender equality	Yes(Select all that apply)
Yes	Strategy

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(Select all that apply)

...Yes Policy Strategy

3: Does your organisation have any of the following targets to address gender equality in your workplace?

Reduce the gender pay gap Increase the number of women in leadership positions Increase the number of men taking parental leave

4: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#### **Governing bodies**

Liberty Financial Pty Ltd

1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)
1.1: What is the name of your governing body?	LIBERTY FINANCIAL GROUP LTD
1.2: What type of governing body does this organisation have?	Board of directors
1.3: How many members are on the governing body and who holds the predominant Chair position?	
Chairs	
Female	0
Male	1
Non-binary	0
Members	
Female	1
Male	3
Non-binary	0
1.4: Do you have a formal selection policy and/or formal selection strategy for this organisation's governing body members?	Yes(Select all that apply)
	Policy Strategy
1.5: Has a target been set to increase the representation of women on this governing body?	Yes(Provide further details on your target)
10.6: What is the percentage (%) target?	30.00%
10.7: What year is the target to be reached (select the last day of the target year)?	31-Mar-2023
1.6: Do you have a formal policy and/or formal strategy in place on the gender composition of your governing body?	Yes(Select all that apply.)
	Policy Strategy
Liberty Financial Group Ltd	
1: Does this organisation have a governing body?	No
1.3: How many members are on the governing body and who holds the predominant Chair position?	
Chairs	
Female	
Male	
Non-binary	
Members	

Female	
Male	
Non-binary	
1.1: Is the governing body the same as the local or overseas ultimate parent?	Local ultimate parent organisation
1.1.a: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.

2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

# #Action on gender equality

#### **Gender pay gaps**

1: Do you have a formal policy and/or formal strategy on remuneration generally?

Yes(Select all that apply)

res(serest an arat apply)	
Yes	Strategy
1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy?	Yes(Select all that apply)
Yes	To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews)

2: What was the snapshot date used for your Workplace Profile?

31-Mar-2022

#### **Employer action on pay equity**

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes(Provide further details on the most recent gender remuneration gap analysis that was undertaken.)

1.1: When was the most recent gender remuneration gap analysis undertaken?	Within the last 12 months
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Yes(Select all that apply)
1.2: Did you take any actions as a result of your gender remuneration gap analysis?  Created a pay equity strategy or action	
Yes	

3: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

#### **Employee consultation**

1: Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes(Provide further details on the employee consultation process.)

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1.1: How did you consult employees?	Survey Focus groups Exit interviews Performance discussions	

1.2: Who did you consult?	ALL staff	
2: Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?		
Yes(Select all that apply.)		
Yes	Strategy	
3: On what date did your organisation share your 1-Sep-2021	previous year's public reports with employees?	
4: Does your organisation have shareholders?		
Yes		
4.1: On what date did your organisation share your previous year's public reports with shareholders?	30-Sep-2021	

- 5: Have you shared previous Executive Summary and Benchmark reports with the governing body?
- 6: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

# #Flexible work

### Flexible working

	· ·		
1:	1: Do you have a formal policy and/or formal strategy on flexible working arrangements?		
	Yes(Select all that apply)		
	Yes	Policy	
	A business case for flexibility has been established and endorsed at the leadership level	Yes	
	Leaders are visible role models of flexible working	Yes	
	Flexible working is promoted throughout the organisation	Yes	
	Targets have been set for engagement in flexible work	No(Select all that apply)	
	No	Not a priority	
	Targets have been set for men's engagement in flexible work	No(Select all that apply)	
	No	Not a priority	
	Leaders are held accountable for improving workplace flexibility	No(Select all that apply)	
	No	Not a priority	
	Manager training on flexible working is provided throughout the organisation	No(Select all that apply)	
	No	Not a priority	
	Employee training is provided throughout the organisation	Yes	
	Team-based training is provided throughout the organisation	No(Select all that apply)	
	No	Not a priority	
	Employees are surveyed on whether they have sufficient flexibility	No(Select all that apply)	
	No	Not a priority	
	The organisation's approach to flexibility is integrated into client conversations	No(Select all that apply)	
	No	Not a priority Not aware of the need	
	The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	No(Select all that apply)	

No	Not a priority
Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	No(Select all that apply)
No	Not a priority
Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	No(Select all that apply)
No	Not a priority
2: Do you offer any of the following flexible workingFlexible hours of work	ng options to MANAGERS in your workplace? Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Compressed working weeks	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Time-in-lieu	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Telecommuting (e.g. working from home)	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Part-time work	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Job sharing	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Carer's leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)

SAME options for women and men	Formal options are available Informal options are available
Purchased leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

- 4: Has your organisation implemented an 'all roles flex' approach to flexible work?
- 5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce during the 2021-22 reporting period?

Yes, for both women and men

6: If your workplace includes hybrid teams (i.e. some employees in a team work remotely while other employees in a team work at the organisation's usual workplace), have any of the following measures been utilised to ensure the fair treatment of all employees regardless of work location?

Training for managers on how to work with flexible and remote/hybrid teams Employee performance is measured by performance and not presenteeism All team meetings are held online

7: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, including specific changes due to the impact of the COVID-19 pandemic on your workplace, please do so below.

# #Employee support

#### Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

•	rary/secondary) in addition to any government res, we offer employer funded parental leave	(using the primary/secondary carer definition)
	1.1: Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.)
	1.1.a: Please indicate whether your employer-funded paid parental leave for primary carers is available to:	All, regardless of gender
	1.1.b: Please indicate whether your employer-funded paid parental leave for primary carers covers:	Birth Adoption Surrogacy Stillbirth
	1.1.c: How do you pay employer funded paid parental leave to primary carers?	Paying the employee's full salary
	1.1.d: Do you pay superannuation contribution to your primary carers while they are on parental leave?	Yes, on employer funded parental leave Yes, on government funded parental leave Yes, on unpaid parental leave
	1.1.e: How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?	13
	1.1.f: What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals?	91-100%
	1.1.g: Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?	Yes
	1.1.g.1: How long is the qualifying period?	12
	1.1.h: Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	Yes
em <sub>l</sub>	h: Do you require primary carers to take ployer funded paid parental leave within a tain time period after the birth, adoption, rogacy and/or stillbirth?	Within 12 months

Yes	
1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.)
1.2.a: Please indicate whether your employer-funded paid parental leave for secondary carers is available to:	All, regardless of gender
1.2.b: Please indicate whether your employer-funded paid parental leave for secondary carers covers:	Birth Adoption Surrogacy Stillbirth
1.2.c: How do you pay employer funded paid parental leave to secondary carers?	Paying the employee's full salary
1.2.d: Do you pay superannuation contribution to your secondary carers while they are on parental leave?	Yes, on employer funded parental leave
1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?	3
1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals?	90-100%
1.2.g: Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?	Yes
1.2.g.1: How long is the qualifying period?	12
1.2.h: Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	Yes
1.2.h: Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	Within 12 months
Yes	

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

#### **Support for carers**

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)

...Yes Policy

# 2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Employer subsidised childcare	Yes(Please indicate the availability of this support mechanism.)
Yes	Assallable of All and Allina
	Available at ALL worksites
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Breastfeeding facilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Internal support networks for parents	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Information packs for new parents and/or those with elder care responsibilities	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Referral services to support employees with family and/or caring responsibilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Targeted communication mechanisms (e.g. intranet/forums)	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Support in securing school holiday care	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Coaching for employees on returning to work from paid parental leave	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority

Other (provide details)	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

School holiday program offered to children (5-12 yo) of all staff, at 100% subsidised cost, at Melbourne HO worksite or remotely

#### Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes	Policy
1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

0 1	
All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction At least annually
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction At least annually

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

#### Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)	
Yes	Policy

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	Yes

A domestic violence clause is in an enterprise agreement or workplace agreement	Yes
Workplace safety planning	Yes
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Do not have an EBA or Workplace Agreement. But do have a Family and Domestic Violence Policy.
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Do not have an EBA or Workplace Agreement. But do have a Family and Domestic Violence Policy.
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	Yes(Is the leave period unlimited?)
Yes	No
: How many days of paid domestic violence leave (not contained in an enterprise/workplace agreement) are provided?	7
Access to unpaid leave	Yes(Is the leave period unlimited?)
Yes	No
: How many days of unpaid domestic violence leave are provided?	5
Confidentiality of matters disclosed	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
Offer change of office location	Yes
Emergency accommodation assistance	Yes
Access to medical services (e.g. doctor or nurse)	Yes

...Other (provide details)

No

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

### Workplace Profile Table

		No. of employees		Number of ap graduates	Total	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	30	54	0	0	84
	Part-time permanent	7	2	0	0	9
Professionals	Full-time permanent	117	137	0	0	254
	Part-time permanent	19	5	0	0	24
Clerical And Administrative Workers	Full-time permanent	14	0	0	0	14
	Part-time permanent	5	0	0	0	5
Sales Workers	Full-time permanent	18	28	0	0	46

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

<sup>\*\*</sup> Total employees includes Gender X

## Workplace Profile Table

				No. of employees	
Manager category	Level to CEO	Employment status	F	М	Total*
CEO		Full-time permanent	0	1	1
КМР	-1	Full-time permanent	0	1	1
НОВ	-1	Full-time permanent	1	1	2
GM	-2	Full-time permanent	3	7	10
		Part-time permanent	1	0	1
SM	-3	Full-time permanent	4	13	17
		Part-time permanent	0	2	2
ОМ	-4	Full-time permanent	22	31	53
		Part-time permanent	6	0	6

<sup>\*</sup> Total employees includes Gender X

# Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	3	0	3
vere promoted?			Managers	8	10	18
			Non-managers	25	27	52
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	3	0	3
			Non-managers	8	0	8
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	0	0	0
nternally appointed?			Non-managers	6	12	18
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	3	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
B. How many employees	Full-time	ıll-time Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	1	4	5
externally appointed?			Non-managers	62	38	101
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	2	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

## Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
(including partners with an employment contract)			Managers	3	4	7
oluntarily resigned?			Non-managers	33	39	72
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	6	1	7
parental leave (paid and/or unpaid)?			Non-managers	7	0	7
anpaia):		Fixed Term Contract	CEO, KMPs, and HOBs	0	0	0
		r ixeu-reim Contract		0	0	0
			Managers	0		
	Dort time	D	Non-managers		0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	· · ·	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		Managers	0	0	0	
			Non-managers	0	0	0
6. How many employees nave taken secondary	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
carer's parental leave (paid			Managers	0	2	2
and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	*		Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X

## Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent  Fixed-Term Contract	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Gender X